Benefits Report 2023

For dreams of all sizes



N Family Club Benefits Report 2023

2022 was a big year for the N Family – we welcomed 7 new nurseries, 631 brand new team members and celebrated 71 team members being promoted! We also launched our new multi-tier salary structure (see the Salary Report for more info!), the N Partnership Scheme for our leaders and Managers, and received a whopping 8.1 in our company-wide happiness survey.

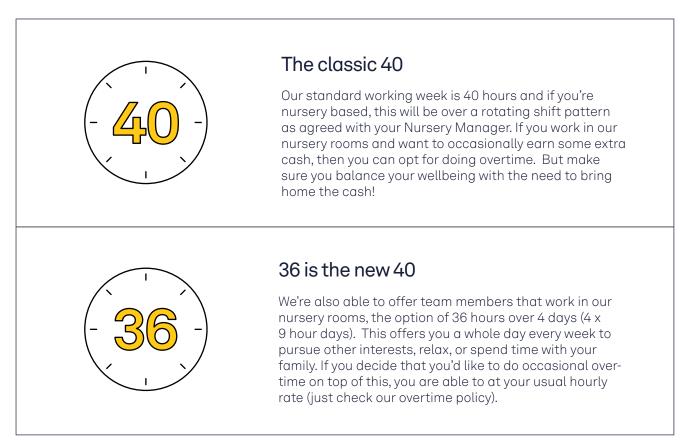


Following the feedback we had from the team about how much they love our current benefits, for 2023 we've decided to keep much of our existing offering in place. That said, there have been a few tiny tweaks here and there, so make sure you take some time to give it all a good read.

Flexibility

We know that you do the most important job in the world, and it's a job that can be tiring and involves superhero levels of energy and enthusiasm. We understand that some of you want more time to spend with your own families. We know that others want time to study or pursue other hobbies. Whatever you want flexibility for, we want to support it and, in doing so, support your wellbeing. Introducing n.Flex.

11.Flex



n.Flex

We know that full time hours don't work for everyone, and that sometimes life changes and your working pattern needs to shift. We want to attract and keep the best team in the sector, which is why – in addition to our flexi full-time offer – we have a series of other flexible options to suit everyone.



We believe everyone should be part of where we're going – and be rewarded for helping us get there. That's why we've created a bonus structure that celebrates our successes, and motivates our teams to deliver at the highest level.



Nursery Bonus

The nursery bonus is related to how you deliver on our 'Wildly Important Goals' of Outstanding Education and Customer Happiness. In addition to this, if you are in a management role, you can also receive an annual bonus for glowing team happiness feedback. There's also a one-off bonus for gaining an Ofsted Outstanding (and one in your mock for newly launched sites)!

Bonus	Nursery Education, Nursery Operations, Apprentices	Room Manager, Assistant Deputy Manager, Chef	Deputy Nursery Manager, FOH Manager
Ofsted Outstanding	£200	£300	£500
Mock Inspection in first 12 months (New Sites)	£200	£300	£500
Twice yearly Mock Inspection	£175	£200	£250
Twice yearly Customer NPS (80+)	£175	£200	£250
Annual team happiness (8/10)	N/A	£200	£250
Total Annual Bonus	£750	£1,200	£1,750

*Bonus is applicable to Apprentice Educators once working within ratio, and Apprentice Chefs/Kitchen Assistants once probation has been passed.



Support Team Bonus

To celebrate our Support Team heroes, we've introduced a bonus which reflects our commercial and customer happiness targets.



Refer-a-Friend Bonus

Our team are our greatest ambassadors, and we offer a £1000 referral bonus as a thank you to team members and N alumni who refer a friend to join the N Team. (£100 for Flexi Bank team).

N Family Club core benefits

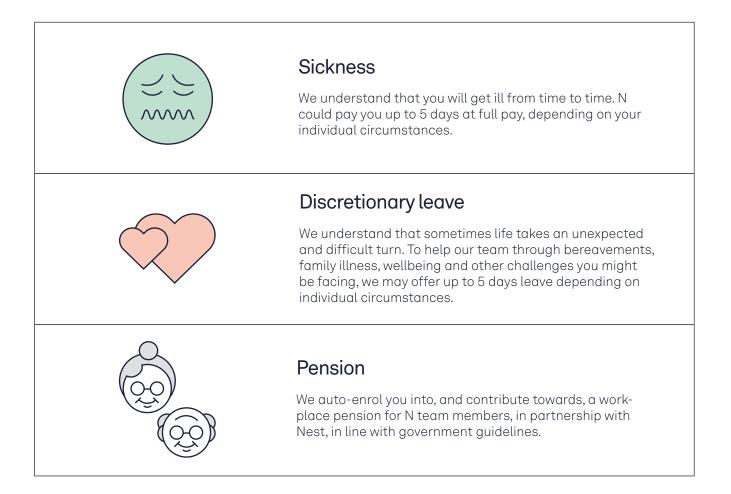
Holiday

The nursery industry typically offers 28 days holiday a year including bank holidays. At N, you receive up to 33 days holiday*, and 3 additional days over the Christmas period**, so that you can take some time out to relax! In 2023, there's extra cause for celebration as we all get an extra bank holiday too!

40hr week				
0-2 years	+2 years	+5 years		
20 days	22 days	24 days		
Public holidays				
Total: 33	35 days	37 days		

*including your birthday and bank holidays **some of our nurseries remain open over the Christmas period, and so receive the same allowance to use throughout the year.





Managers Package

Managers are the beating heart of everything we do here at N. They are the centre of our communities, and the people our customers and teams look to for guidance. They're also responsible for delivering high-quality education everyday, alongside commercial targets. It takes a special kind of person to be an Outstanding manager; one with exceptional levels of skill, knowledge, composure, passion, empathy and leadership. That is why we've built the leading Manager's package in the sector.

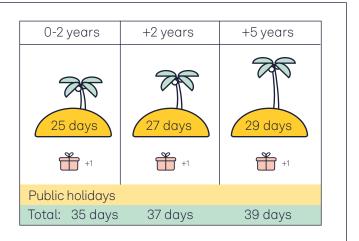
Bonuses

Bonus	Manager
Twice yearly bonus for achieving our Wildly Important Goals	5% of base salary
Annual bonus for achieving site EBITDA target	10% of base salary
Annual bonus for over-achievement	5% of base salary
Total Annual Bonus	20% of base salary

Holiday

Our managers work extremely hard – so we've created an enhanced holiday allowance to make sure they have a well-deserved break. As a manager at N, you'll receive 25 days plus an additional day for your birthday, on top of bank holidays – of which there are 9 in 2023! You'll have to use 3 of these days when we're closed over Christmas**, so that you can take some time out to relax over the holidays.

**Some of our nurseries remain open over the Christmas period, and so receive the same allowance to use throughout the year.



The N Partnership

Our vision is to be the highest quality, and most loved, early years education group in the UK. To achieve this we know that our leaders need to be totally focused on delivering our growth ambitions while achieving our Wildly Important Goals and, most importantly, keeping everyone safe. We are really excited that our N Partnership, our share program, enables us to give shares to all our Managers as motivation and reward for delivering our plan. You are a key part of the N team and as an N Partner you will be part of a group of leaders who can drive, support and inspire each other as we go on our journey.



Leadership events

Our annual leadership conference is a chance for our managers to come together, share experiences and build upon our culture. There's even an annual mountains trip to help our managers connect, relax and recharge.



At N, we hire amazing people and empower them to reach their full potential. N Team members are in the driving seat with their learning, and we support with a mix of development initiatives and an unparalleled learning environment.

Growing together

Growth

We've set our sights on becoming the highest quality, and most loved, early years education group in the UK. Our team have the opportunity to impact thousands of children and families. We rely on you to help us evolve, and as we scale, our internal talent pool is the first place we look for new roles to take our business to the next stage.

Personal development plan

N team members decide on career goals and are supported through regular meetings and performance reviews to work towards them. Some decide to go down a leadership route, while others specialise and become an expert in something that excites and inspires them.



The academy is focused on providing exciting and inspiring learning opportunities, taking a 'blended' approach with a mix of webinars, face-to-face workshops, manager coaching and experiential learning to ensure everything you learn is truly embedded into your day-to-day practice. We are proud advocates of Apprenticeships and offer a range of opportunities through our accredited Early Years Academy and Chef Academy, along with other specific business related apprenticeships.

N Family Foundations Awards Extensive onboarding and learning, equipping you with all the essential skills to excel in your role.	Continued professional development INSET days, in depth discovery of our bespoke curriculum and the latest developments in behaviour and education.	Specialisms For those excelling in their roles who want to lead in a particular focus area such as Forest School, Atelierista, Team Happiness or Mental Health.
External & accredited training	On the job coaching & mentoring	Leadership Programme
We have a range of funded courses: Level 2 & 3 EY Apprenticeships; Chef Academy; Forest School; Level 5 EY Lead Practitioner (EYLP) Apprenticeship; EYITT; National Award for SEN Coordination	During and after your induction, N line managers coach and support you daily. We will also set you up with a mentor to support your development. Every interaction is an opportunity to develop and learn together.	An extensive programme equipping leaders to get the best from their teams. You'll learn about yourself, how to tailor your style, how to coach and develop skills in others.
(NASENCO); National Professional Qualification for Early Years Leadership (NPQEYL) from Sept 2022.		

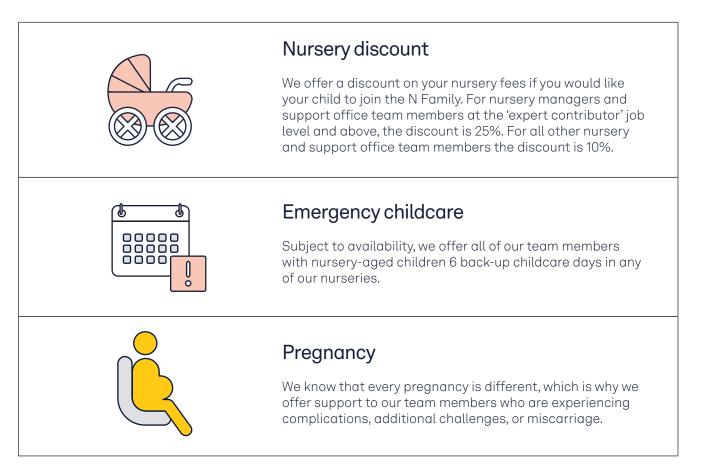
We created N to make family life easier, and we're committed to delivering that promise for our team as well as for our customers.

Maternity, Paternity, Adoption and Shared Parental Leave

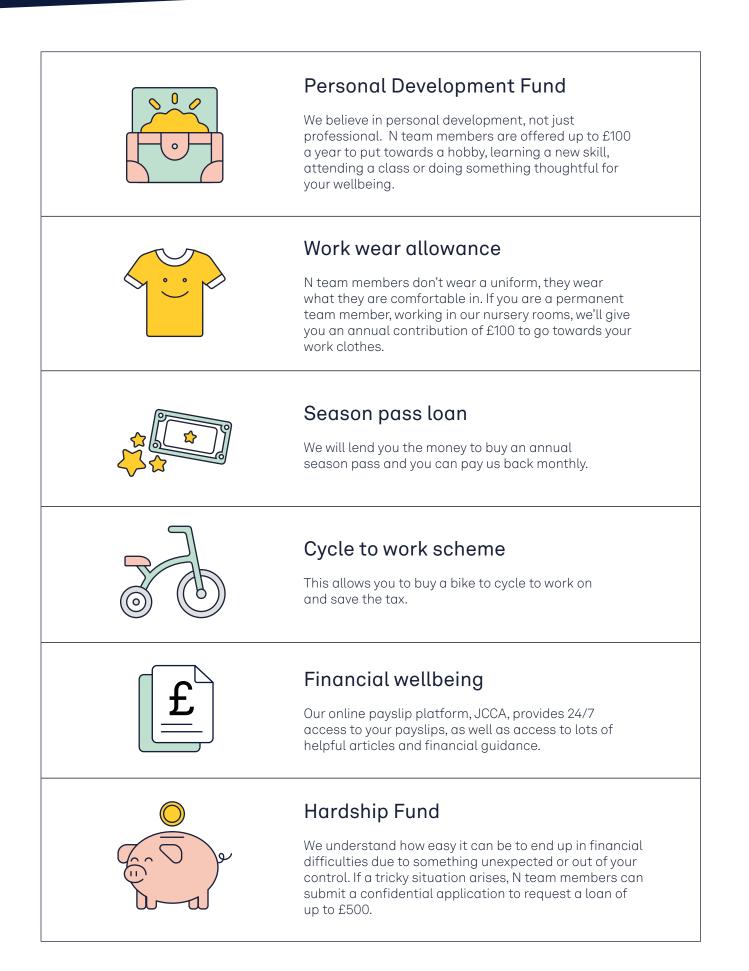
89.8% of those surveyed in the Nursery World Pay and Conditions Survey don't offer enhanced maternity pay. We offer enhanced Maternity, Paternity, Adoption and Shared Parental leave pay for all team members after 2 years continuous service with N.

	26 weeks - 2 years*	2 years +*
Maternity	Week 1-6 = 90% Week 7-39 = SMP	Week 1-6 = 90% pay Week 7-26 = 50% pay Week 27-39 = SMP
Paternity	2 weeks: SPP	2 weeks: Full pay
Adoption Pay	Week 1-6 = 90% pay Week 7-39 = SAP	Week 1-6 = 90% pay Week 7-26 = 50% pay Week 27-39 = SAP
Shared Parental Leave	Up to 37 weeks = ShPP	First 24 weeks = 50% pay Following 13 weeks = ShPP

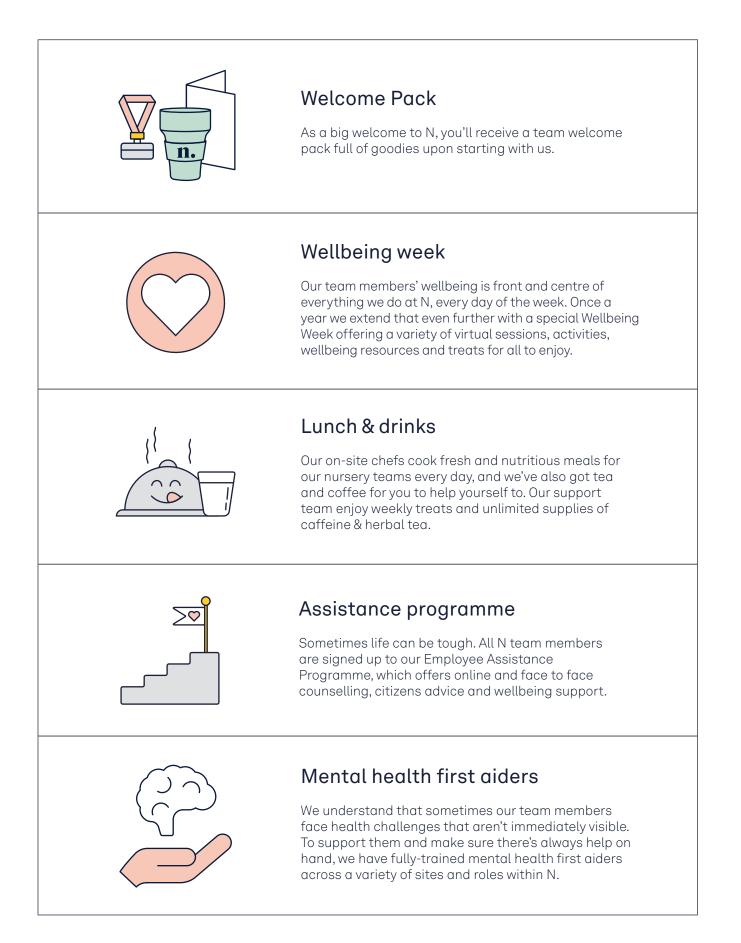
As of April 2023, the rate of SMP, SAP, SPP and ShPP will lift to £172.48 per week. *This refers to length of service at either qualifying week or matching date.



Making life a little bit easier



Your wellbeing







N Family Club x War Child Partnership

An education for an education.

For each and every child we educate at N, we support the education of a nursery-age child affected by conflict.

In 2021 we donated £50,000 (£37, 173 in 2020) to War Child's Early Childhood Development (ECCD) projects across 9 key territories – giving vital support and learning opportunities to some of the World's most vulnerable children.



Give as you earn

We can help you organise tax-free charitable donations through your payroll. Just choose your charity and away you go!



Charity sponsorship

Whatever the cause, we love a bit of charitable fundraising, which is why you can apply for us to pledge towards your chosen charity.



Round the World trip

Why?

There are very few jobs as rewarding as working in a nursery. We have the opportunity to make a life-impacting change on every child that we look after. It's an incredibly fulfilling career to build.

However - the job can take it's toll. It's a lot of responsibility, it's fast paced, physical and emotional! As a result the industry has a problem with people burning out. The rate of people leaving their job in a nursery is 3x higher than the UK average.

To help try and combat this - we've built in a 5 year extended break. The opportunity for every member of our team to take some extra time off, go and explore the world, come back refreshed & with new cultural experiences to share with the children.

The offer

We're offering team members a Round the World ticket after 5 years of service. Just select the destinations you'd most like to see, and create your once-in-a-lifetime trip! You'll receive £1,000 cash contribution towards your travel (the average cost of a RTW trip) + 2 weeks additional paid holiday



Sabbatical

We recognise that our team members make a huge contribution to our success. In return we recognise that there may, at some point, be a time when you need to take an extended period of time away from work to undertake study, to provide care for a dependant, to go on the holiday of a lifetime or to pursue other interests such as family, charitable or public service.

As long as you've been with N for at least 3 years, you could apply for a sabbatical that lasts from one month to a year.